

**Budget Monitoring Report**  
**Council Fund Variances**

**MONTH 10 - SUMMARY**

Service	Movement between Periods (£m)	Narrative for Movement between Periods greater than £25k
<b>Social Services</b>		
<b>Older People</b>		
Reablement Services	0.025	Budget realignment of £0.025m
Resources & Regulated Services	0.030	Budget realignment of £0.050m less savings from short term vacancy savings (£0.016m) and other net minor movements of (£0.004m).
Other Minor Variances	(0.014)	
<b>Disability Services</b>		
Resources & Regulated Services	(0.118)	Budget realignment between Resources and Regulated Services and Disability Services
Disability Services	0.143	Budget realignment between Disability Services and Resources and Regulated Services
Other Minor Variances	0.024	This variance comprises of a number of variances less than £0.025m. The most significant being £0.10m on the Forensic budget and £0.009m on the Transition & Disability service.
<b>Mental Health Services</b>		
Residential Placements	0.049	Additional costs of two new service users
Substance Misuse	(0.055)	Reduction in number of service users (£0.038m), recovery of overpayment of pay (£0.017m)
Employment & Occupation	0.042	Staffing movements between Employment and Occupation and Ringfenced budget
Ringfenced budget	(0.030)	Staffing movements between Ringfenced budget and Employment and Occupation
Other Minor Variances	0.005	
<b>Children's Services</b>		
Family Placement	(0.043)	Impact of budget realignment (£0.070m) less further increase in projected costs of boarded out payments for special guardianship payments and general allowances £0.027m.
Residential Placements	(0.049)	Budget realignment of (£0.050m) less other minor movements of £0.001m.
Professional Support	(0.276)	Budget realignment of (£0.280m) less other minor movements of £0.004m.
Other Minor Variances	0.003	
<b>Development &amp; Resources</b>		
Business Systems & Financial Assessments	0.057	Budget realignment of £0.062m less other minor movements of (£0.005m)
Charging Policy income	0.111	Budget realignment of £0.078m, plus increase in provision for bad debts £0.025m, plus other minor movements due to reduction in income from service users £0.008m.
Business Support Service	0.081	Budget realignment of £0.075m plus other minor movements of £0.006m
Safeguarding Unit	(0.037)	New Welsh Government grant income of (£0.022m), plus reduced projection for Doctors medical assessments for Deprivation of Liberty Safeguarding Assessments (DOLS)
Good Health	0.040	Budget realignment of £0.041m less other net minor movements of (£0.001m)
Management & Support	0.025	Budget realignment of £0.025m
Other Minor Variances	0.012	
<b>Total Social Services</b>	<b>0.024</b>	

<b>Community &amp; Enterprise</b>		
Customer And Housing Services	0.007	Minor variances.
Council Fund Housing	(0.021)	Minor variances.
Regeneration	0.012	Minor variances.
Revenues & Benefits	(0.056)	Further underspend on the Council Tax Reduction Scheme provision (£0.019m). Increased surplus on the Council Tax Collection Fund (£0.042m). Other minor variances £0.005m.
Housing Programmes	0.027	Unauthorised Traveller site clean-up costs £0.024m. Other minor variances £0.003m.
<b>Total Community &amp; Enterprise</b>	<b>(0.030)</b>	
<b>Streetscene &amp; Transportation</b>		
<b>Ancillary Services &amp; Performance</b>		
Other Minor Variances	(0.005)	
<b>Highways Network</b>		
Highways Network	0.024	Minor variances.
<b>Transportation &amp; Logistics</b>		
Other Minor Variances	(0.010)	
<b>Total Streetscene &amp; Transportation</b>	<b>0.008</b>	
<b>Planning &amp; Environment</b>		
<b>Business</b>		
Pollution Control	(0.042)	Introduction of funding from Corporate Reserves for 2 Environmental Health Officer posts on Fixed Term Contract
Minor Variances	0.005	
<b>Community</b>		
Minor Variances	0.018	
<b>Development</b>		
Development Management	0.028	Revised Outturn for Planning Fee Income
Minor Variances	0.004	
<b>Access</b>		
Minor Variances	(0.012)	
<b>Shared Services</b>		
Minor Variances	0.000	
<b>Strategy</b>		
Minor Variances	(0.016)	
<b>Management Strategy</b>		
Other Minor Variances	0.009	
<b>Total Planning &amp; Environment</b>	<b>(0.007)</b>	
<b>Education &amp; Youth</b>		
Inclusion & Progression	0.002	Minor variances only.
Integrated Youth Provision	(0.001)	Minor variances only.
School Improvement Systems	0.001	Minor variances only.
Business Change & Support	(0.006)	Minor variances only.
<b>Total Education &amp; Youth</b>	<b>(0.004)</b>	
<b>Schools</b>	<b>0.000</b>	
<b>People &amp; Resources</b>		
HR & OD	0.005	Minor variances.
Corporate Finance	(0.016)	Minor variances.
<b>Total People &amp; Resources</b>	<b>(0.011)</b>	
<b>Governance</b>		
Legal Services	0.024	Minor variances.
Democratic Services	(0.016)	Minor variances.
Internal Audit	0.000	No variance.
Procurement	(0.014)	Minor variance.
Business Support	0.000	No variance.
ICT	0.000	No variance.
<b>Total Governance</b>	<b>(0.006)</b>	

<b>Organisational Change 1</b>		
Public Libraries & Arts, Culture & Events	0.000	No variance.
Museums	(0.003)	Minor variances.
County Archives	0.000	No variance.
Leisure	(0.001)	Minor variances.
Community Assets	0.001	Minor variances.
<b>Total Organisational Change 1</b>	<b>(0.002)</b>	
<b>Organisational Change 2</b>		
CPM & Design Services	(0.140)	(£0.140m) additional design fees of over the income target
Catering	0.092	£0.100m transfer to earmarked reserve.
Minor Variances	(0.012)	
<b>Total Organisational Change 2</b>	<b>(0.060)</b>	
<b>Chief Executive</b>	<b>(0.004)</b>	Minor variance.
<b>Central and Corporate Finance</b>	<b>(0.003)</b>	
<b>Grand Total</b>	<b>(0.094)</b>	



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<b>Social Services</b>						
<b>Older People</b>						
Localities	15.717	15.026	(0.690)	(0.687)	Domiciliary Care reflects a projected underspend of (£0.261m) based on existing service users and is influenced by recruitment and retention factors affecting external providers. Other significant influences on this projected underspend include Minor Adaptations (£0.073m) for which local demand is currently being met by the Intermediate Care Fund (ICF). Additional one off income has also been received from the ICF to contribute to external provider fee increases. Other underspends are as a result of full year vacancy savings from within the Single Point of Access team (£0.135m). Residential Care has a projected underspend of (£0.162m), including service user contributions of (£0.118m). Locality Teams staffing reflects a projected underspend of (£0.052m) due to short term vacancy savings. Overall net minor variances amount to (£0.007m).	These areas were reviewed as part of the recent budget realignment exercise and some areas of recurring saving have been realigned as approved within the Month 9 budget monitoring report.
Community Equipment Contribution	0.477	0.323	(0.154)	(0.154)	Following review of and implementation of an updated Section 33 partnership agreement for the North East Wales Community Equipment Store (NEWCES), the contribution levels of partners have been updated resulting in a reduced level of contribution from FCC going forward.	Maintain underspend in current financial year, pending realignment from 2017/18 to meet revenue costs of the new Flint Extra Care scheme.

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Resources & Regulated Services	5.964	5.733	(0.232)	(0.262)	Short term vacancy savings within provider day care services and extra care schemes plus reduced projections for internal catering recharges at Residential Care homes.	These areas were reviewed as part of the recent budget realignment exercise and some areas of recurring saving have been realigned as approved within the Month 9 budget monitoring report.
Minor Variances	0.668	0.634	(0.034)	(0.049)		
<b>Disability Services</b>						
Resources & Regulated Services	17.662	18.221	0.558	0.676	Service user demand level is in excess of current budget provision. A number of budget areas have been reviewed and realigned and projections revised. There is a reduction in the level of pressure as a result of the allocation of £0.146m for external providers fee increase from the budget strategy reserve to meet a shortfall against the increases made to external care providers from April 2016.	Ongoing budget review and realignment work is taking place.
Disability Services	0.660	0.777	0.117	(0.026)	Projected overspend on school leavers on transition into adulthood - mainly in residential college placements and domiciliary care	
Forensic budget	0.529	0.336	(0.193)	(0.203)	There is a significant projected underspend of (£0.193m) based on current projected costs and increased income from joint funded care packages..	Keep under review
Administrative Support	0.045	(0.246)	(0.290)	(0.296)	This projected underspend is influenced by additional joint funding income from Betsi Cadwaladr University Health Board (BCUHB). The income relates to 4 service users from April 2015 and is the outcome of a lengthy disputes process for such cases.	This is being considered as part of the ongoing budget realignment within Disability Services.
Minor Variances	0.691	0.655	(0.036)	(0.045)		

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<b>Mental Health Services</b>						
Minor Variances	3.588	3.620	0.032	0.021		
<b>Children's Services</b>						
Family Placement	2.394	2.460	0.066	0.110	Demand influenced pressures in respect of special guardianship payments and adoption orders	Pressure partly mitigated by budget realignment actioned as approved in the Month 9 budget monitoring report.
Professional Support	4.604	4.956	0.352	0.628	Demand influenced staffing pressures within a number of teams including Children's Integrated Disability Services (CIDS) and Prevention and Support. Demand influenced pressure on direct payments within the CIDS.	Pressure partly mitigated by budget realignment actioned as approved in the Month 9 budget monitoring report.
Out of County Placements	3.434	4.061	0.628	0.626	There has been an unprecedented increase in the number of Child and Parent placements, being 8 placements of which 7 have been the subject of court/legal determinations.	Keep under review and explore scope to manage costs through commissioning process
Minor Variances	1.666	1.622	(0.044)	0.003		
<b>Development &amp; Resources</b>						
Safeguarding Unit	0.820	0.878	0.059	0.096	The projected overspend is a combination of additional legal and medical costs associated with the Deprivation of Liberty Safeguarding (DOLS) assessments and a contribution to the North Wales Safeguarding Board.	Continue to monitor and review
Good Health	0.901	0.833	(0.067)	(0.107)	The projected underspend is mainly due to short term vacancy savings and reductions in payments to voluntary organisations.	Continue to monitor and review
Minor Variances	0.831	0.697	(0.134)	(0.420)		
<b>Total Social Services</b>	<b>60.651</b>	<b>60.587</b>	<b>(0.063)</b>	<b>(0.087)</b>		

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<b>Community &amp; Enterprise</b> Customer And Housing Services	1.376	1.377	0.002	(0.005)	Implementation of the Contact Centre Review is expected to begin towards the end of the 2016/17 financial year resulting in a shortfall of £0.100m. Flintshire Connects efficiency £0.040m. Customer Services efficiencies due to reduced running costs and additional Welsh Translation income of £0.029m. Other Customer and Housing Services efficiencies identified resulting from vacancy and other service savings of £0.030m.	Continue to monitor and review.
Council Fund Housing	(0.335)	(0.367)	(0.033)	(0.012)	Accommodation Support vacancy savings of £0.120m identified to offset the pressures on Telecare resulting from increased call monitoring charges (£0.020m), equipment purchase and repairs (£0.030m) and reduced Telecare income (£0.054m). Other minor variances of £0.017m.	Continue to monitor and review.
Regeneration	0.416	0.425	0.010	(0.003)	Estimated shortfall of £0.047m in markets due to income targets increasing in line with inflation each year, where charges have not increased at the same rate. Regeneration efficiency due to the reallocation of officer time to specific grants (£0.037m). Energy Efficiency Framework delayed due to the procurement process - the efficiency will be achieved from 2017/18 onwards (£0.050m). Additional income in respect of Roundabout Sponsorship in year (£0.030m). Other minor variances £0.020m.	Continue to monitor and review.



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Revenues & Benefits	10.837	10.162	(0.675)	(0.620)	Projected underspend on the budgeted provision for the Council Tax Reduction Scheme of (£0.309m). Projections indicate an anticipated surplus on the Council Tax Collection Fund of (£0.356m). In-year vacancy savings in the revenues service (£0.048m). Other minor variances £0.038m.	Continue to monitor closely as these areas are highly volatile and projections are likely to change. Request to carry forward: £0.032m towards the roll out of Universal Credit in 2017/18; £0.031m to continue to fund the Welfare Reform Response Team in 2017/18.
Housing Programmes	0.120	0.229	0.109	0.081	Pressure of £0.067m on the SHARP programme relating to feasibility works at the Flint Police Station site. If the scheme is approved prior to year end, this cost will be capitalised. A delay in the progression of the SHARP framework has resulted in a variance of £0.020m. Additional costs in respect of the clean up of unauthorised travellers encampments £0.024m. Other minor variances £0.002m.	Continue to monitor and review.
<b>Total Community &amp; Enterprise</b>	<b>12.414</b>	<b>11.826</b>	<b>(0.588)</b>	<b>(0.558)</b>		

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<b>Streetscene &amp; Transportation</b>						
<b>Ancillary Services &amp; Performance</b>						
Other Minor Variances	8.078	8.329	0.251	0.256	Solar Energy Production at Landfill commenced from October, resulting in an in-year shortfall of £0.080m. Adverse variance of £0.300m relating to reduced electricity sales from reducing levels of gas extraction at the Standard and Brookhill landfill sites. Final part-year reduced payment of prudential borrowing for black bins (£0.100m). Improved position from recycling income of (£0.170m). Additional costs for disposal of hazardous waste from HRC sites £0.055m. Additional plant hire costs at Greenfield HRC and composting site of £0.060m and cumulative minor variances within waste services of £0.067m.	Gas engine income levels are being monitored monthly and contracts being prepared for the service to be outsourced. Reported in Programme Tracker. Budget Pressure in 2017/18 relating to the ESD grant. WG have confirmed a 6.7% reduction in the grant.

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<b>Highways Network</b> Highways Network	7.461	7.595	0.134	0.110	<p>Due to ongoing discussions on Community Asset Transfers (CATs), the maintenance liability being transferred for Cemeteries to Town/Community Councils totalling £0.050m has not yet been implemented. Probation Service Litter Collection will be implemented later than anticipated, totalling £0.050m. £0.061m of improvement works on the Bagillt flooding event has been capitalised in the land drainage programme. Additional costs and staff time still being picked up by the area teams for ongoing maintenance works. Cumulative minor variances within highways services of £0.010m. Potential for the winter maintenance programme to be over spent by an estimated £0.025m at this period, pending the further uncertainty of winter conditions in February and March. It is anticipated that any overspend will be absorbed by the winter maintenance reserve.</p>	<p>Keep under review as part of MTFS. Reported in Programme Tracker.</p>

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<b>Transportation &amp; Logistics</b>						
Logistics & Resource Services	4.524	4.604	0.080	0.078	Neighbouring Authorities not willing to share specialist plant, £0.50m. Further overspends relate to minor variances across the service area.	Keep under review as part of the MTFS. Reported in Programme Tracker.
School Transport	4.972	5.110	0.138	0.133	Estimated additional subsidy costs following re-procurement for covering former GHA services for school transport following the company going into liquidation of £0.125m.	WG have been consulted upon with regard to funding the additional costs. Funding highly unlikely due to Statutory provision requirements. Therefore, consideration will be required in the MTFS 2017/18 taking account of full year effect.
Transportation	1.927	2.014	0.088	0.102	Estimated additional subsidy costs following re-procurement for covering former GHA services following the company going into liquidation of £0.285m. This includes the costs of former commercial services routes. Additional bus revenue funding of £0.300m has been awarded in 2016-17 for the North Wales Authorities, of which at this stage it has been assumed that FCC will receive up to £0.165m pending further discussions with the Authorities concerned.	Consideration in MTFS 2017/18 if no WG funding is forthcoming after 2016/17, taking account of full year effect.
Other Minor Variances	1.563	1.523	(0.040)	(0.038)		
<b>Total Streetscene &amp; Transportation</b>	<b>28.525</b>	<b>29.175</b>	<b>0.650</b>	<b>0.642</b>		

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<b>Planning &amp; Environment</b>						
<b>Business</b>						
Minor Variances	1.617	1.617	0.000	0.038		Continue to monitor committed expenditure and reduce/remove committed expenditure where possible
<b>Community</b>						
Licensing	(0.020)	(0.061)	(0.042)	(0.055)	Higher than expected levels of Licensing income against current target - however at period 10 there is has been a slight reduction in projected income levels.	
Minor Variances	0.911	0.853	(0.058)	(0.063)		Continue to monitor committed expenditure and reduce/remove committed expenditure where possible
<b>Development</b>						
Development Management	(0.345)	0.019	0.364	0.336	At period 10 the shortfall has increased to £0.300m as the economy has not continued to recover to the extent which the 3 year Business Plan forecast. The impact of Welsh Government requirements for major developers to enter into pre consultation for a period of 28 days prior to submitting an application has delayed the submission of some high value applications which in turn will affect the Fee income received. This has resulted in a lesser volume of applications being submitted than previously predicted.	
Minor Variances	0.180	0.182	0.001	(0.002)		Continue to monitor committed expenditure and reduce/remove committed expenditure where possible

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Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
<b>Access</b>						
Minor Variances	1.319	1.251	(0.068)	(0.056)	This variance is due to a number of small variances (each less than £0.050m) within the Access service.	Continue to monitor committed expenditure and reduce/remove committed expenditure where possible
<b>Shared Services</b>						
Minor Variances	0.162	0.162	0.000	(0.000)		Continue to monitor committed expenditure and reduce/remove committed expenditure where possible
<b>Strategy</b>						
Minor Variances	0.847	0.838	(0.008)	0.008		Continue to monitor committed expenditure and reduce/remove committed expenditure where possible
<b>Management Strategy</b>						
	<b>0.412</b>	<b>0.493</b>	<b>0.081</b>	<b>0.072</b>	Unachieved Business Planning Efficiencies	Continue to monitor committed expenditure and reduce/remove committed expenditure where possible
<b>Total Planning &amp; Environment</b>	<b>5.083</b>	<b>5.353</b>	<b>0.270</b>	<b>0.277</b>		

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<b>Education &amp; Youth</b>						
Inclusion & Progression	7.062	7.083	0.022	0.020		For Out of County placements a Task and Finish group is operational. Improved monitoring systems are being developed and implemented. Detailed review of all placements is on going.
<b>Business Change &amp; Support</b>						
Business Change & Support	0.575	0.528	(0.047)	(0.041)	Variance largely relates to a current secondment in advance of a regional collaboration service from April 2017, funded by GwE. Includes other minor variances.	
<b>Minor Variances</b>	3.768	3.737	(0.032)	(0.032)		
<b>Total Education &amp; Youth</b>	<b>11.405</b>	<b>11.348</b>	<b>(0.057)</b>	<b>(0.053)</b>		
<b>Schools</b>						
Schools	87.742	87.742	0.000	(0.000)		
<b>People &amp; Resources</b>						
HR & OD	2.280	2.209	(0.071)	(0.076)	The projected underspend is mostly due to current workforce vacancies.	Continue to monitor and review.
Corporate Finance	2.388	2.420	0.033	0.048	Minor variances.	Continue to monitor and review.
<b>Total People &amp; Resources</b>	<b>4.668</b>	<b>4.630</b>	<b>(0.038)</b>	<b>(0.027)</b>		

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<b>Governance</b>						
Legal Services	0.642	0.704	0.063	0.038	The majority of the overspend relates to legal costs incurred by the Council.	Continue to monitor and review.
Democratic Services	1.872	1.869	(0.003)	0.013	Minor variances.	Continue to monitor and review.
Internal Audit	0.434	0.365	(0.068)	(0.068)	The projected underspend is due to workforce vacancies.	Current vacancies are expected to remain vacant until the end of the financial year while the level of service is being assessed with this reduced capacity.
Procurement	0.166	0.258	0.091	0.106	No income is projected for supplier charging.	The impact of no longer charging suppliers £50 for access for Flintshire County Councils software purchasing portal will result in an ongoing pressure which will need to be considered as part of the MTFS.
Business Support	0.001	0.001	0.000	0.000	No variance.	
ICT	4.602	4.588	(0.014)	(0.014)	Minor variances.	
<b>Total Governance</b>	<b>7.716</b>	<b>7.786</b>	<b>0.069</b>	<b>0.075</b>		



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<b>Organisational Change 1</b>						
Public Libraries & Arts, Culture & Events	1.602	1.586	(0.015)	(0.016)	Minor variances.	Continue to monitor and review.
Museums	0.064	0.067	0.003	0.005	Minor variances.	Continue to monitor and review.
County Archives	0.281	0.281	0.000	0.000	Minor variances.	Continue to monitor and review.
Leisure	3.997	4.096	0.098	0.099	The CAT transfer at Holywell Leisure Centre is now expected to be phased between the end of December 2016 and March 2017. This results in a pressure of £0.070m this year which is associated with continuing to operate the centre as a Council prior to full handover to the community to ensure continuity of operation. Other minor variances of £0.028m.	Continue to monitor and review.
Community Assets	0.024	0.027	0.003	0.002	Minor variances.	Continue to monitor and review.
<b>Total Organisational Change 1</b>	<b>5.968</b>	<b>6.057</b>	<b>0.088</b>	<b>0.091</b>		

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<b>Organisational Change 2</b>						
Administrative Buildings	1.227	1.190	(0.038)	(0.037)	Minor variances.	Continue to monitor and review.
Agricultural Estates	(0.168)	(0.166)	0.002	(0.000)	Minor variances	Continue to monitor and review.
Property Holdings	0.015	0.015	(0.000)	(0.000)		Continue to monitor and review.
Property Asset And Development	0.588	0.298	(0.291)	(0.286)	(£0.260m) in year salary savings as a result of the proposed staffing restructure. (£0.031m) Other minor variances.	
CPM & Design Services	0.695	0.402	(0.293)	(0.152)	(£0.293m) additional income over and above the income target achieved through maintenance and design fees.	
Industrial Units	(1.239)	(1.053)	0.186	0.194	£0.186m shortfall in rental income is offset by in year salary savings.	
Catering	0.790	0.782	(0.008)	(0.100)	£0.100m requested to be moved to reserves in order to assist with the start up of the new LATC.	Request to move £0.100m to reserves
Facilities HQ	0.200	0.201	0.001	0.001	Minor variances	or and review.
Cleaning	0.005	(0.035)	(0.040)	(0.045)	Minor variances	Continue to monitor and review.
CCTV & Open Spaces	0.192	0.200	0.008	0.015	Minor variances	Continue to monitor and review.
Minor Variances	0.253	0.253	0.000	0.000		
<b>Total Organisational Change 2</b>	<b>2.559</b>	<b>2.087</b>	<b>(0.472)</b>	<b>(0.412)</b>		

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**Council Fund Variances**

**MONTH 10 - SUMMARY**

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
Chief Executive	2.930	2.888	(0.042)	(0.038)	Minor variances.	
Central and Corporate Finance	22.323	20.324	(1.999)	(1.996)	An underspend of (£2.998m) within the Central Loans and Investment Account, (£0.111m) is due to reduced level of borrowing, and higher than projected income from investments, (£2.886m) is due changes to the Minimum Revenue Provision (MRP) policy as agreed by Cabinet on 6th December 2016.  Additional Matrix rebate income of (£0.135m).  Workforce efficiencies showing an underachievement of £0.276m.  Additional income generating activities, an underachievement of £0.300m, though work is continuing to identify areas of opportunity.	Central Loans and Investment Account, keep under review.  Matrix Rebate income, continue to monitor.  Workforce Efficiencies, continue to identify further savings.  Additional Income Generating Activities, in year pressure only.
					In year pressure £0.193m due to non domestic rates liability on a commercial property.  In year underspend on Audit Fees of (£0.088m).  Windfall income, in year pressure £0.125m.	Commercial Property liability, in year pressure.  Audit Fees reduced, additional identified efficiency.  Windfall Income, keep under review.

**Budget Monitoring Report**  
**Council Fund Variances**

**MONTH 10 - SUMMARY**

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
					Pension deficit recovery pressure of £0.244m, due to opt out rates.	Pension Deficit Recovery, keep under review and consider impact alongside actuarial review.
					There is an underspend of (£0.070m) on centrally held inflation.	Pay related Inflation, keep under review in case of any emerging in year issues.
					Support Service areas have decreased, impacting on the recharge £0.140m.	Support Services, work is ongoing to review the impact.
					Minor variances £0.014m.	
<b>Grand Total</b>	<b>251.984</b>	<b>249.803</b>	<b>(2.181)</b>	<b>(2.087)</b>		

## 2016/17 Efficiencies Outturn - Under or Over Achieved

Portfolio	Original Efficiency	Revised Efficiency	(Under)/Over Achievement
	2016/17 £(m)	2016/17 £(m)	2016/17 £(m)
<b>Central &amp; Corporate Finance</b>			
Additional Income Generating Activities.	0.500	0.200	(0.300)
Workforce Efficiency.	0.500	0.224	(0.276)
<b>Total Central &amp; Corporate Finance</b>	<b>1.000</b>	<b>0.424</b>	<b>(0.576)</b>
<b>Chief Executive's</b>			
Voluntary Sector Grants review.	0.070	0.076	0.006
<b>Total Chief Executive's</b>	<b>0.070</b>	<b>0.076</b>	<b>0.006</b>
<b>People &amp; Resources</b>			
Finance Modernisation	0.135	0.120	(0.015)
<b>Total People &amp; Resources</b>	<b>0.135</b>	<b>0.120</b>	<b>(0.015)</b>
<b>Education &amp; Youth</b>			
School Modernisation.	0.187	0.123	(0.064)
<b>Total Education &amp; Youth</b>	<b>0.187</b>	<b>0.123</b>	<b>(0.064)</b>
<b>Organisational Change 1</b>			
Community Asset Transfers.	0.544	0.474	(0.070)
<b>Total Organisational Change 1</b>	<b>0.544</b>	<b>0.474</b>	<b>(0.070)</b>
<b>Organisational Change 2</b>			
CCTV - Staff reductions.	0.040	0.020	(0.020)
Other - Campus Management.	0.030	0.015	(0.015)
Other - Maintenance.	0.005	0.015	0.010
<b>Total Organisational Change 2</b>	<b>0.075</b>	<b>0.050</b>	<b>(0.025)</b>
<b>Community &amp; Enterprise</b>			
Telephone Contact Centre savings.	0.100	0.000	(0.100)
Energy Efficiency Framework.	0.050	0.030	(0.020)
SHARP Framework.	0.020	0.000	(0.020)
Galw Gofal Contract Fees.	0.030	0.015	(0.015)
Council Tax Reduction Scheme.	0.329	0.638	0.309
<b>Total Community &amp; Enterprise</b>	<b>0.529</b>	<b>0.683</b>	<b>0.154</b>
<b>Streetscene &amp; Transportation</b>			
Shared Specialist Plant with neighbouring authority.	0.050	0.000	(0.050)
Introduce non-generic streetscene roles (3 year plan).	0.115	0.085	(0.030)
Develop energy production at landfill.	0.100	0.020	(0.080)
Remove the existing policy of returning for missed bin waste collections.	0.075	0.035	(0.040)
Construction of a waste handling and biomass production facility at Greenfield.	0.100	0.080	(0.020)
Charge maintenance of Bus Shelters to Community & Town Councils.	0.020	0.000	(0.020)
Externalise the Stores Managed Service.	0.050	0.020	(0.030)
Pass Maintenance Liability and Cleanliness of Cemeteries to Town & Community Councils.	0.050	0.000	(0.050)
Probation Service to take on Litter Collections in some areas.	0.100	0.050	(0.050)
<b>Total Streetscene &amp; Transportation</b>	<b>0.660</b>	<b>0.290</b>	<b>(0.370)</b>
<b>Planning &amp; Environment</b>			
Staffing - service review.	0.127	0.088	(0.039)
Various Planning Efficiencies.	0.101	0.000	(0.101)
<b>Total Planning &amp; Environment</b>	<b>0.228</b>	<b>0.088</b>	<b>(0.140)</b>
<b>Total 2016/17 Budget Efficiencies</b>			
<b>Met from Contingency Reserve</b>			<b>11.282</b>
<b>Revised Efficiency Target</b>		<b>100</b>	<b>10.521</b>
<b>Total Projected 2016/17 Budget Efficiencies Underachieved</b>		<b>10</b>	<b>1.100</b>
<b>Total Projected 2016/17 Budget Efficiencies Achieved</b>		<b>90</b>	<b>9.421</b>



**APPENDIX 4**

**Movements on Council Fund Unearmarked Reserves**

	£m	£m
Total Reserves as at 1 April 2016	10.144	
Less - Base Level	(5.769)	
Total Reserves above base level available for delegation to Cabinet		<b>4.375</b>
Less - allocation from contingency reserve to meet historic child claims		(0.146)
Less - allocation from contingency reserve to meet costs of summer play schemes		(0.076)
Less - allocation from contingency reserve to meet shortfall in the essential car user allowance efficiency		(0.211)
Less - allocation from contingency reserve to meet shortfall in the community asset transfers efficiency		(0.200)
Less - allocation from contingency reserve to meet shortfall in the rationalisation of household recycling centres efficiency		(0.250)
Less - allocation from contingency reserve to meet shortfall in the Flint car park income efficiency		(0.100)
Less - allocation from contingency reserve to meet shortfall in the County Hall car park income efficiency		(0.100)
Less - allocation from contingency reserve to meet the resource requirements for specialist social work for child protection		(0.100)
Less – allocation from contingency reserve to support a Flintshire play scheme programme for 2017		(0.040)
Plus - projected underspend as at Month 10		2.181
<b>Total projected Contingency Reserve as at 31<sup>st</sup> March 2017</b>		<b>5.333</b>





**Budget Monitoring Report**  
**Housing Revenue Account Variances**  
**MONTH 10 - SUMMARY**

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
<b>Housing Revenue Account</b>						
Income	(31.796)	(31.940)	(0.144)	(0.150)	The projected underspend is £0.144m. £0.019m of this figure relates to additional rent income. This is partly because tenants have moved into Custom House properties earlier than expected and also because void rent loss is less than budgeted. £0.075m relates to savings on void properties such as council tax and costs of respite. £0.050m relates to the provision for bad debts on rent.	
<b>Capital Financing - Loan Charges</b>	7.285	7.098	(0.187)	(0.187)	The projected underspend of £0.187m relates to a reduction in the anticipated borrowing costs apportioned to the HRA. This is due to the reduction in Flintshires total borrowing requirement and the reduction in interest rates following the BREXIT referendum	
Estate Management	1.530	1.501	(0.029)	(0.031)	Minor variance	
Landlord Service Costs	1.207	1.211	0.004	(0.005)	Minor variance	
Repairs & Maintenance	9.546	9.014	(0.532)	(0.503)	The projected underspend of £0.532m consists of £0.100m savings on staff costs because of vacant positions. £0.065m relates to anticipated savings on fleet recharges. This is because some of the expenditure relating to work on disabled adaptations can be capitalised. £0.077m relates to reduced expenditure on materials. £0.091m relates to a reduction in recharges to other departments. £0.375m relates to savings on subcontractor budgets. The remaining £0.006m relates to minor variances.	
<b>Management &amp; Support Services</b>	2.232	2.180	(0.052)	0.015	£0.050m relates to a reduction in expected SHARP site investigation fees. £0.027m relates to savings on staff costs because of vacant positions. The remaining £0.025m relates to minor variances.	

**Budget Monitoring Report**  
**Housing Revenue Account Variances**

**MONTH 10 - SUMMARY**

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Last Month Variance (£m)	Cause of Major Variance	Action Required
Capital Expenditure From Revenue (CERA)	10.077	11.054	0.977	0.898	£0.977m relates to an increase in CERA which will contribute towards capital WHQS expenditure on void properties. This is a re-classification of expenditure from revenue to capital.	
Contribution To / (From) Reserves	(0.080)	(0.118)	(0.037)	(0.037)	Minor variance	
<b>Total Housing Revenue Account</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>	<b>0.000</b>		